APPENDIX F: CSVAT LETTER OF

November, 1999

Mr. Mark L. Uhran

Manager, Space Station Utilization Planning

NASA, CODE US

Washington, DC 20546-0001

Dear Mr. Uhran:

"We, the members of the CSVAT, at the behest of Congress, NASA and KPMG have guided, reviewed and analyzed the 'NASA: Commerce and the International Space Station' Final Report as developed by KPMG. We have reviewed the various market research data presented, identified the most significant impediments and corresponding mitigations to commercial space development, and put forth what we consider to be potential 'Pathfinders' that could lead to near-term commercial utilization of ISS. It is our sincere hope that our thoughts and guidance on the creation of this report will advance the cause of commercial human space flight. While individual members of the CSVAT may not agree completely with all conclusions and recommendations in this report, as a Team we feel it reflects the ongoing guidance and feedback provided to KPMG."

Mr. Robert Walker,

Dr. David Boyle

United Space Alliance Commercial Space Center for

CSVAT Chairman The Wexler Group

Engineering

Mr. Frank DiBello

SpaceVest

Dr. Robert Gussin

Johnson & Johnson

Dr. Shelley Harrison

SPACEHAB

Mr. Charles Lauer

Dr. Robert Dean

Pioneer Rocketplane

Mr. Richard Smithies

Barclays Capital

Mr. Jerry Rising

VentureStar LLC

Mr. Del Schuh

Aerospace States

Association